# Cash Management and Investment Options for Safety-Conscious Investors



November 15, 2023 | Sue Kling, Managing Director, IntraFi

Illinois Municipal Treasurers Association





#### Seminar Objectives

This session, designed for CPAs who advise, manage, or audit businesses, public funds, nonprofits, other fiduciaries, and high net worth individuals, will cover

- Challenges faced by today's investors
- Investor needs by client segment
- Challenges posed by available cash management and investment options
- Solutions that can meet your clients' needs for safety, returns, and convenience



#### Financial Stability is Top of Mind

Investors continue to read about market uncertainty.

Bond-market recession indicator is saying 'trouble ahead' for U.S. -- MarketWatch.com, June 23, 2023 economy

> Signature Bank Becomes Next Casualty of Banking Turmoil after SVB

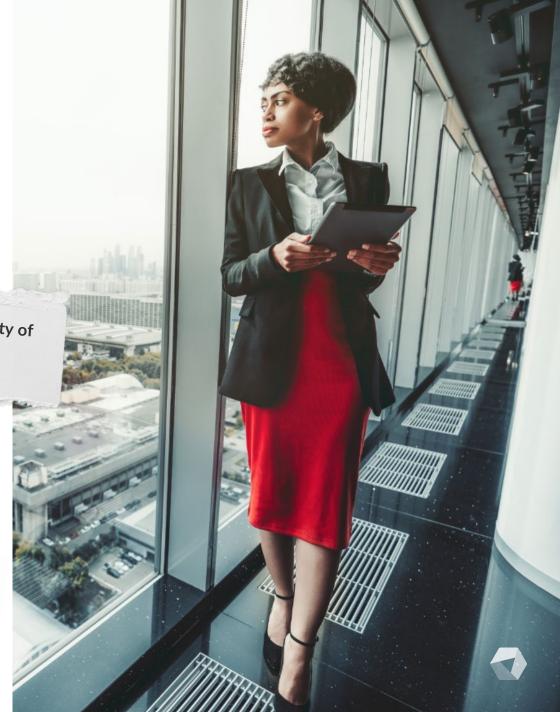
> > - Reuters, March 13, 2023

Fed Holds Rates Steady but Expects **More Increases** 

- wsj.com, June 14, 2023

Consumer debt passes \$17 trillion for the first time

- CNBC.com, May15, 2023



Investors Seeking a Complete Package

While seeking a secure place for their funds, investors also want to earn returns and address other needs.

Their other needs, which vary by customer segment, tend to include

- Ease of management
- Desire for liquidity
- Preference to keep funds local



## Investor Profile **BUSINESSES**

#### **Businesses include**

- Companies of all types and sizes
- Companies operating in almost any industry



# Investor Profile **BUSINESSES**

### Investment guidelines and requirements

- Maximize investment returns for a given level of risk
- Preserve adequate liquidity



## Investor Profile PUBLIC FUNDS

- Government agencies
- Municipalities (e.g., villages, towns, cities, counties)
- Police departments
- Fire districts
- Public hospitals
- Public colleges and universities
- School districts
- State funds
- Utility districts (e.g., sewer, water, power)















# Investor Profile PUBLIC FUNDS

### Investment guidelines and requirements

- Insure funds—most states require public fund deposits to be collateralized or insured
- Maximize investment returns while minimizing risk—tighter budgets mean public funds depositors are expected to do more with less
- Preserve adequate liquidity—public funds typically manage intermittent cash flows
- Keep funds local—government entities may be subject to statutes requiring that they deposit funds in-state, or they may prefer to do so.



## Investor Profile NONPROFIT ORGANIZATIONS

- Charities
- Churches and other religious institutions
- Colleges and universities
- Endowment funds
- Foundations
- Homeowners' associations
- Hospitals



# Investor Profile NONPROFIT ORGANIZATIONS

### Investment guidelines and requirements

- Maximize investment returns for a given level of risk
- Preserve adequate liquidity
- Adhere to investment policy guidelines or mandates
- Most emphasize security and limit the concentration of funds
- Many like or require funds to stay local to support stronger communities



# Investor Profile ADVISORS & OTHER FIDUCIARIES

- Attorneys and law firms
- CPAs
- Escrows
- Estate planners
- Financial planners
- Tax advisors
- Trusts/Trustees



# Investor Profile ADVISORS & OTHER FIDUCIARIES

### Investment guidelines and requirements

- May be subject to regulatory or court-directed guidelines
- May have guardianship requirements
- May have mandates dictated by a trust agreement
- Must balance desire for safety with fiduciary responsibilities to earn competitive returns



## Investor Profile INDIVIDUAL INVESTORS

- High net worth individuals
- Parents saving for college
- Wealthy retirees
- People who recently acquired a large sum of money (e.g., from an inheritance)
- People who just sold real estate or made 1031 tax-free property exchanges



# Investor Profile INDIVIDUAL INVESTORS

## Investment guidelines and requirements

Subject to their own personal risk profile, generally desire to maximize investment returns



|  | Businesses | Public<br>Funds | Nonprofits | Advisors &<br>Fiduciaries | Individual<br>Investors |
|--|------------|-----------------|------------|---------------------------|-------------------------|
| Interest-bearing checking accounts and traditional CDs   | Х          | X               | X          | Х                         | X                       |
| Multiple accounts, each with aggregate balances under FDIC insurance maximum of \$250,000                    | X          | X               | X          | X                         | X                       |
| Treasuries and other government-backed securities  | X          | x               | X          | X                         | X                       |
| Money market mutual funds (e.g., Treasury, government, and prime obligation funds) and short-term bond funds | ×          | x               | X          | X                         | ×                       |
| Collateralized deposits  |            | Х               | $X^1$      |                           |                         |
| FHLB letters of credit   |            | X               |            |                           |                         |
| Repo agreements  | Х          |                 |            |                           |                         |

<sup>[1]</sup> In some cases, nonprofits' investment guidelines require collateralization of deposits.



| Product   | Pros   | Cons  |
|---|--|---|
| Interest-bearing checking accounts and traditional CDs  | <ul><li>Provide returns</li><li>Provide liquidity</li></ul>                          | <ul> <li>Deposits over \$250,000 (the standard FDIC insurance maximum per insured capacity, per bank) are uninsured</li> <li>Returns may be low</li> </ul>  |
| Accounts at multiple banks with deposits under the standard FDIC insurance maximum of \$250,000 | <ul><li>Provide returns</li><li>Provide security</li><li>Provide liquidity</li></ul> | <ul> <li>Investors must open multiple accounts and manage individual account balances to ensure totals remain below the standard FDIC insurance maximum per insured capacity, per bank</li> <li>Investors must calculate blended rates and manually consolidate interest disbursements and account statements on a recurring basis</li> </ul> |
| Multiple insurable capacities   | <ul><li>Provide returns</li><li>Provide security</li><li>Provide liquidity</li></ul> | Limited number available  |



| Product                                     | Pros                                 | Cons  |
|---|--------------------------------------|---|
| Collateralized deposits and repo agreements | <ul> <li>Provide security</li> </ul> | <ul> <li>Resources are needed to track and mark to market changing<br/>collateral values on an ongoing basis</li> </ul> |
| Letters of Credit                           | <ul><li>Provide security</li></ul>   | <ul> <li>Tend to be more expensive than other options</li> <li>Generally require collateralization</li> </ul>           |



| Product  | Pros  | Cons   |
|--|---|--|
| Treasuries and other government-backed securities  | <ul><li>Provide security</li><li>Provide liquidity</li><li>Ease of management</li></ul> | <ul> <li>Returns may be lower than bank rates on CDs or money market<br/>deposit accounts</li> </ul>   |
| Money market mutual funds (e.g., Treasury, government, and prime obligation funds) and short-term bond funds | <ul> <li>Provide returns</li> <li>Provide liquidity</li> </ul>                          | <ul> <li>These funds are not FDIC-insured</li> <li>Returns may be lower than bank rates on CDs or money market deposit accounts</li> <li>Some money market funds may have withdrawal restrictions, liquidity fees, or redemption gates</li> <li>The net asset value (NAV may fluctuate based on changes in credit and rate)</li> <li>Some entities may need to disclose unsecured investments in financial statements</li> </ul> |



#### Notable Results from the Industry

According to the 2023 Association of Financial Professionals Liquidity Survey

Safety is key for 63%

Safety continues to be the most valued short-term investment objective for 63% of organizations. Short-term investments in bank deposits

The typical organization currently maintains 47% of its short-term investments in bank deposits.

Overall Bank Relationship Drives Deposit Allocation

When considering where to maintain deposits, **83% of organizations site the overall bank relationship** as the primary determinate.

Review of Cash Investment Policy

While **71 percent** of organizations maintain written cash investment policies, not all of them review or update those policies regularly. Forty-three percent of survey respondents review once per year.



#### FDIC-Insured Deposit Solutions

With an FDIC-insured solutions such as IntraFi Cash Service, or ICS°, and CDARS° investors can access multi-million-dollar FDIC insurance through a single financial relationship.²

#### Funds can be placed in

- Demand deposit accounts and money market deposit accounts, using ICS
- CDs, using CDARS

[2] A list identifying IntraFi network banks may be found at https://www.intrafi.com/network-banks. As provided in the DPA, the depositor may exclude particular insured depository institutions from eligibility to receive the depositor's funds.



#### ICS and CDARS - Flexible Solutions

Investors can use the services for short- and long-term investment time horizons.

| ICS and CDARS                            |   |  |  |
|--|---|--|--|
| ICS Demand Option                        | ICS Savings Option  | CDARS  |  |
| <b>DDAs</b> No program withdrawal limits | MMDAs Withdrawals may be limited to up to six times per month | <ul> <li>CDs</li> <li>4-wk, 13-wk, 26-wk, 52-wk, 2-yr, 3-yr</li> <li>Ability to ladder or to structure the equivalent of floating-rate, bump-up, or step-up CDs<sup>3</sup></li> </ul> |  |

<sup>[3]</sup> Requires the use of a Resubmission Agreement. All placements, including placements under Resubmission Agreements, are subject to the terms and conditions set forth in the applicable IntraFi Network Deposits agreements. A Resubmission Agreement is not identical to a single placement. As with any CD placement, a resubmitted placement is not guaranteed, and unallocated funds will be returned to the depositor. The resubmission also will not occur if. at the time for resubmission specified in a Resubmission Agreement, the relationship institution is no longer authorized to submit orders using IntraFi Network Deposits. The depositor, prior to resubmission, can withdraw the depositor's authorization to the relationship institution to resubmission Agreement can provide that the relationship institution, in such circumstances, may impose an appropriate penalty, not unlike an early withdrawal penalty.



#### How Do ICS and CDARS Compare to Alternatives?

| Product   | Challenges   | ICS and CDARS  |
|---|--|--|
| Repo sweeps /<br>Collateralized<br>deposits                         | <ul> <li>Bank must set aside eligible assets and mark-to-market changing values (which reduces asset liquidity and raises costs), potentially affecting the rate offered</li> <li>Depositor must track (and incur expenses for tracking) changing collateral values</li> </ul>   | <ul> <li>Access to FDIC insurance<br/>means no eligible assets or tracking<br/>are required</li> </ul>   |
| Letters of Credit /<br>Private Insurance                            | <ul> <li>Tend to be more expensive</li> <li>Generally require collateralization</li> </ul>   | <ul> <li>Potentially less expensive</li> <li>Access to FDIC insurance means no eligible assets or tracking are required</li> </ul>   |
| Money market<br>mutual fund<br>sweeps /<br>Short-term bond<br>funds | <ul> <li>There is nothing comparable to FDIC insurance for MMMF or short-term bond funds</li> <li>Deposit amount taken off balance sheet</li> <li>MMMF rules may require that withdrawal restrictions be imposed and/or that share price may fall below \$1.00</li> <li>Some entities are required to disclose in financial statements any accounts that may not maintain value or that may become illiquid</li> </ul> | <ul> <li>Access to multi-million-dollar protection that is backed by the full faith and credit of the federal government</li> <li>Not subject to floating net asset values</li> <li>ICS is not subject to liquidity fees or MMMF redemption gates</li> </ul> |



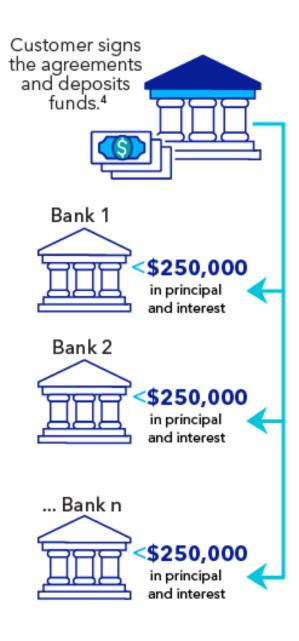
# ICS and CDARS Have Broad Appeal

### ICS and CDARS appeal to safety-conscious investors of all types.

| Average Holdings Per Customer                 |             |             |  |  |
|---|-------------|-------------|--|--|
| CUSTOMER TYPE                                 | ICS         | CDARS       |  |  |
| Banks and Credit Unions                       | \$6,400,000 | \$4,400,000 |  |  |
| Public Entities                               | \$3,700,000 | \$4,000,000 |  |  |
| Individuals                                   | \$3,000,000 | \$925,000   |  |  |
| Corporations                                  | \$2,500,000 | \$2,000,000 |  |  |
| Partnerships                                  | \$2,300,000 | \$2,200,000 |  |  |
| Estates and Trusts                            | \$1,900,000 | \$1,500,000 |  |  |
| Nonprofits                                    | \$1,100,000 | \$950,000   |  |  |
| Associations and Clubs                        | \$900,000   | \$975,000   |  |  |
| Average Holdings Across<br>All Customer Types | \$2,200,000 | \$1,500,000 |  |  |

As of 3/31/23





#### How ICS and CDARS Work

Through just one bank relationship, clients can access FDIC insurance from many.

Institutions that offer ICS and CDARS are members of a special network. When a client uses services to place funds, that deposit is divided into amounts under the standard FDIC insurance maximum of \$250,000 and placed in deposit accounts at other FDIC-insured banks that participate in the same network.<sup>4</sup>

The client receives just one statement for ICS and one for CDARS.

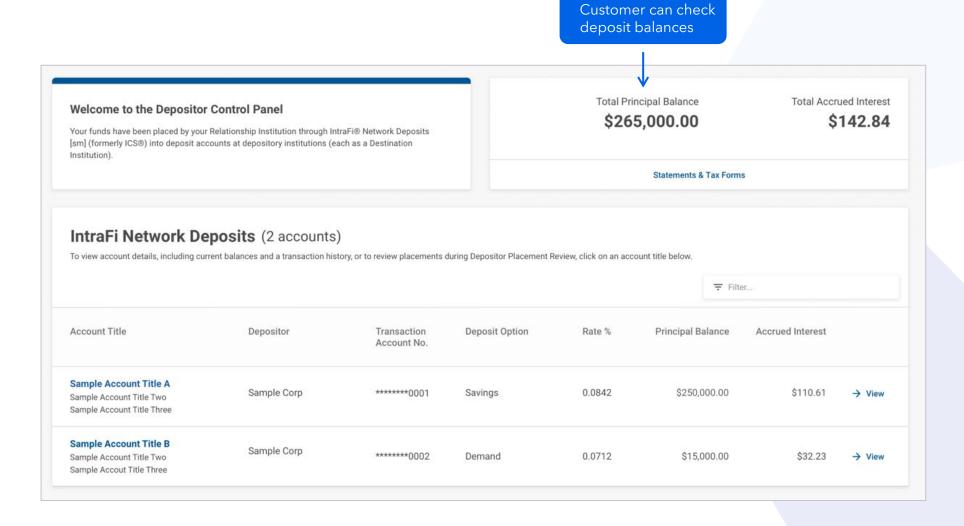
[4] The depositor must have or set up a transaction account for use with the ICS. If the depositor chooses to place funds using the demand option and the savings option, the depositor must have a separate transaction account for each



Client information is not shared with IntraFi's network of banks beyond your client's bank (relationship institution) and the subcustodian (BNY Mellon).

#### Confidential Information Is Protected

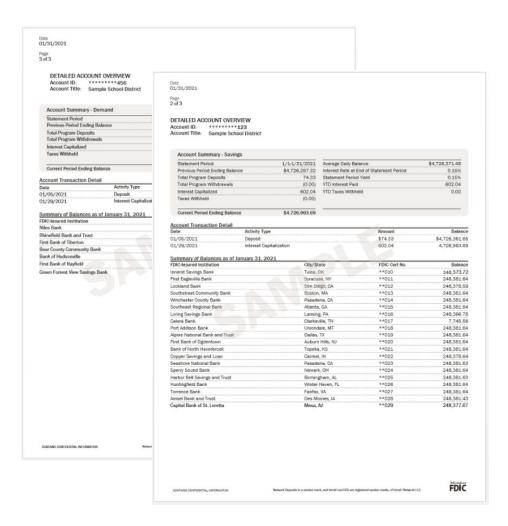
#### Depositor Control Panel





#### **ICS Statement**





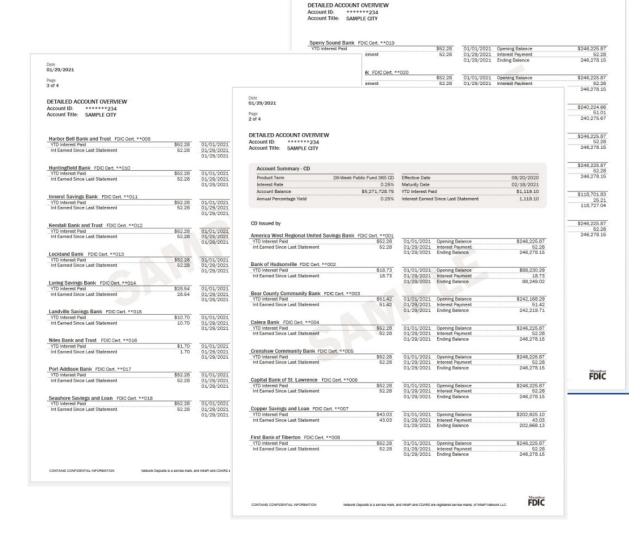


#### **CDARS Statement**

Best Deale Bank Best Deale Bank 123 Main Street Anytown, US 12345 1-555-123-4567 www.bestdealebank.com SAMPLE CITY SAMPLE CITY 456 Main Street Anytown, US 56789 Date 01/29/2021 1 of 4 IntraFi® Network Deposits<sup>5M</sup> Customer Statement CD Option (formerly known as CDARS®) The following information is a summary of activity in your CD account(s) and the list of FDIC-insured institution(s) that hold your deposits as of the date indicated. These deposits have been placed by us, as your agent and custodian, in deposit accounts through IntraFi Network Summary of Accounts Account ID Effective Date Maturity Date Ending Balance Opening Balance \*\*\*\*\*\*234 08/20/2020 \$5,270,609.65 \$5,271,728.75 02/18/2021 TOTAL \$5,270,609.65 \$5,271,728.75

Network Deposits to a service mark, and intraFI and CDARS are registered service marks, of intraFI Network LLC

CONTAINS CONFIDENTIAL INFORMATION



01/29/2021



FDIC

## A CASE STUDY Industrial Pump Distributor (Business)

The company CFO has family ties to what is a family-owned business. The company has \$35 million in annual revenue, no debt, operates only in cash, and saves for times when it needs to invest in new equipment or systems.

The company is not leveraged at all, and not looking for loans or lines of credit. It has \$8-9 million on deposit in banks and less than \$400,000 in investments. Over the past 7 years, the business has become increasingly cash heavy.

The CFO began "squirreling" money across different business entities, attempting to manage multiple \$250K money market deposit accounts around the city, and noted that this became "painful." The CFO discussed the problem with one of her banks, and the bank presented ICS and CDARS as a solution several times. It took her a while, but she was finally able to convince her boss that it was "not worth my time to run around to different banks!"

"ICS came in and its been amazing. And we're getting more money out of the sweep than money markets originally. Sweep makes so much sense. We cut checks once a week. We don't have to think about it [managing the process]. It has helped to solidify our relationship with our bank.

Also, I have been with lots of banks here [at my chosen local bank] I can get someone on the phone at any time. Don't have to have to talk to 18 different people. I can get one person. And when I get someone on the phone, they're there."

- CFO



# A CASE STUDY Prep School (Nonprofit)

The Accounting Manager for a small prep school explains that a few years ago the school changed its head of school and the new one persuaded the board to divest the school of all equities. This left the Accounting Manager with the task of managing larger amounts of cash than before.

The school found itself accumulating cash and didn't know how to handle it. It did not want to work with multiple banks.

The school had a close working relationship with its banker. A year-and-a-half ago, the banker introduced the school to ICS and CDARS, and its solutions brought great relief to the Accounting Manager. The school uses ICS to manage its cash, including handling intermittent tuition payments throughout the school year.

It then rolls any surplus it has at the end of the year into CDARS. The Accounting Manager called the decision to use ICS and CDARS a "slam dunk."

"I love it [ICS]. It tells me where our money is. We keep a minimum \$150k in checking. After \$200K, it moves the cash around seamlessly.

I could not be happier with how the sweep works. Keeps us liquid and protected, and interest bearing, the best of both worlds. And the [ICS] statements—reconciling is so easy QuickBooks syncs with our bank, so it shows up in QuickBooks and clearly shows interest earned and posts."

- Accounting Manager



# A CASE STUDY Healthcare Industry Vendor (Business)

A VP of Finance works for a company that provides housekeeping and laundry services to nursing homes and hospitals in three contiguous states. The VP works directly with the owner to make decisions about how to manage the company's cash.

The company's local banker introduced ICS 8 years ago, and the company has been happily using it ever since. The VP even feels the company is getting a better interest rate on its deposits than it would have otherwise. The company uses ICS for its savings and operations accounts. Interestingly, the VP points out that the simplicity and convenience of the service is enhanced by the fact that the bank will physically pick up deposits from the company office.

"All the work is done on the institution's part and not ours."

One less thing I have to do.

It's all under one roof but not under one roof. [My bank rep] was able to bring everything under one bank. So wonderful."

-VP Finance



#### About IntraFi

IntraFi has built the largest network of its kind over 20 years with financial institutions of all types and sizes.

The company leads the industry in in FDIC-insured deposit sweep services

**Largest Deposit Network** 

~3,000

U.S. financial institutions as members of the network

#### **Broad National Reach**

largest U.S. banks by deposits<sup>1</sup>

97

of the top 100 banks<sup>1</sup>

2,500+
community

Banks<sup>2</sup>

2/

of the top 25 banks<sup>1</sup>

~90%

of U.S. banks above \$10bn in assets<sup>3</sup>

200+

socially responsible financial institutions<sup>4</sup>

#### Working with FIs of All Types and Sizes...

**72%** 

of CDFI<sup>5</sup> banks

100%

of African American banks by assets

>85%

of Native American banks by assets

90%

of Asian American banks by assets

>80%

of Hispanic Banks

Note: Includes members of one or more services of IntraFi. As of June 30, 2022, unless otherwise noted. [1] Largest U.S. banks by deposits sourced from S&P Global U.S. 2021 Deposit Market Share analysis. [2] Bank charters with less than \$10 billion in assets, [3] By number of bank charters as of June 30, 2022 [4] Includes well-capitalized CDFI banks or thrifts (sourced from www.cdfifund.gov), Minority Depository Institutions (sourced from the FDIC website) and women-owned banks. [5] Designation given by the CDFI Fund to specialized organizations that provide financial services in low-income communities and to people who lack access to financing.



A member of the IntraFi team, can be reached at (866) 776-6426, option 3 or <u>contactus@intrafi.com</u>.

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#### Contact Information



#### **Disclosures**

Deposit placement through CDARS or ICS is subject to the terms, conditions, and disclosures in the program agreements, including the applicable Deposit Placement Agreement ("DPA"). Limits apply and customer eligibility criteria may apply. ICS program withdrawals may be limited to six per month for money market deposit accounts. Deposits are placed at destination institutions in amounts that do not exceed the FDIC standard maximum deposit insurance amount ("SMDIA") at any one destination institution. Using multiple destination institutions provides access to aggregate insurance amounts across institutions that are multiples of the SMDIA. Although deposits are placed at destination institutions in amounts that do not exceed the SMDIA at any one destination institution, a depositor's balances at the relationship institution that places the deposits may exceed the SMDIA (e.g., before settlement for a deposit or after settlement for a withdrawal) or be ineligible for FDIC insurance (if the relationship institution is not an insured depository institution). As stated in the DPA, the depositor is responsible for making any necessary arrangements to protect such balances consistent with applicable law. If the depositor is subject to restrictions on deposits of its funds, the depositor is responsible for determining whether deposit placement through CDARS or ICS satisfies those restrictions.

A list identifying IntraFi network banks may be found at https://www.intrafi.com/network-banks. As provided in the DPA, the depositor may exclude particular insured depository institutions from eligibility to receive the depositor's funds.

When deposited funds are exchanged on a dollar-for-dollar basis with other institutions that use IntraFi Network Deposits, your bank can use the full amount of a deposit placed through IntraFi Network Deposits for local lending, satisfying some depositors' local investment goals or mandates. Alternatively, with a depositor's consent, your bank may choose to receive fee income instead of deposits from other participating institutions. Under these circumstances, deposited funds would not be available for local lending.

• The IntraFi hexagon is a service mark, and IntraFi, the IntraFi logo, ICS, and CDARS are registered service marks, of IntraFi Network LLC.

