# Melody L. Wollan, PhD, SHRM-SCP

### **Education**

Ph.D., Management (2002) University of Nebraska – Lincoln, NE

- Organizational Behavior, Human Resource Mgmt, Org. Theory, Gender & Communication
- Separation at work: How organizational members respond to exiting employees. Dissertation Abstracts International Section A: Humanities & Social Sciences, Vol. 63(11-A), 2003, pp. 4013.

Master of Business Administration (1997) Gonzaga University - Spokane, WA

B.S.B.A., Mgmt & Organizational Behavior (1993) Central Washington Univ – Ellensburg, WA

# **Faculty Appointments**

Professor of Management (tenured), 2016 - present
Associate Professor of Management (with tenure), 2011 - 2016
Assistant Professor of Mgmt, 2005 - 2011 Eastern Illinois University, Charleston, IL

**Assistant Professor of Management, 2003 – 2005** 

Touro Univ Int'l, Cypress, CA

Visiting Lecturer, 2000 – 2002

Clemson University, Clemson, SC

Instructor, 1997 - 1999

University of Nebraska, Lincoln, NE

### **Professional Certifications**

Society for Human Resource Mgmt (prev w/ Human Resource Certification Institute):

- Senior Certified Professional (SHRM-SCP), 2016 2022
- Senior Professional in Human Resources (SPHR), 2011 2015
- Professional in Human Resources (PHR), 2004 2010

# **Academic Administrative Appointments** (all at Eastern Illinois University)

## Associate Dean, Lumpkin College of Business and Technology, 2019 - present

School of Business, School of Technology, and Hospitality and Tourism Management Enrollment (Fall 2019) 900 undergraduate majors and 250 graduate candidates

- Primary responsibility for assisting with the coordination, supervision, and administration of programs and activities of the College;
- Assist in development and implementation of college-level policies and procedures, maintenance and preparation of planning documents;
- Coordinate reports and requests related to maintenance, repair, enhancement, and security of the buildings with space assigned to the College;
- Coordinate academic services in the College, including certification and advisement;

- Assist with the maintenance, planning, and preparation of documents, periodic program reviews and reports, publications and materials for the College;
- Conduct research pertaining to enrollment, alumni, curriculum, etc.;
- Coordinate and monitor class schedules for the College;
- Coordinate College activities such as training and college initiatives, special workshops, professional development for faculty, and consult with faculty and advisors on student issues;
- Assist with student activities and programs, such as recruitment, retention, workshops and symposia, and student recognition events, and with service-related College activities to various external audiences;
- Serve as a member of the Dean's Executive Team and Administrative Council, as well as other ad hoc or standing University committees on behalf of the College such as Plantworx, Summer School Coordinating Council, Assessment Review Committee, EIU 125<sup>th</sup> anniversary, etc.
- Perform functions of Hospitality and Tourism Mgmt Department Chair.

### Associate Chair, School of Business, 2013 – 2019

School of Business enrollment (Spring 2018) of 640 undergraduate majors, 375 minors, and 115 graduate candidates, 23 tenure/tenure-track faculty, 8 instructors, plus adjuncts

## Curriculum, Course, and Enrollment Management

- Primary responsibility of coordinating curriculum development for the academic programs of the School
  - Six undergraduate majors: ACCT, FIN, MAR, MGT, MIS, BSB;
  - Ten minors: BUS, ACCT, FIN, MGT, ENT, MAR, MIS, OSC, Analytics, HRM; and
  - MBA program (with 4 options, 4 dual degrees);
- Provided leadership and support to School Curriculum Committee;
- Led the process and faculty committee/discipline-level discussions related to the elimination of School of Business Admissions and changes to course prerequisites in almost all courses offered by the School of Business in 2014-2015;
- Coordinated administrative efforts and led the expansion of an off-campus BSB degree in 2015 – 2017 to include online delivery as a degree completion program;
- Represented School of Business on University Online Board (since 2013) in developing and revising university-level policies and support for online programs;
- Developed demand forecast models and predict School of Business enrollment in individual courses each term, assign School of Business courses (days, time, room) of approximately 140 sections per term and responsible for School of Business enrollment management in individual courses;
- Oversaw and approved School of Business internships (approximately 80 per year);
- Responsible for School of Business undergraduate and graduate catalog updates;
- Coordinated with discipline faculty, provide evaluation and make decisions regarding academic waivers and course substitutions on a daily basis.

#### Assessment

- Supervised the development and implementation of assessment for the undergraduate majors, the undergraduate business core, and the graduate program;
- Administration of the ETS Capstone Exam each semester, document results, provide data to Curriculum Committee, Assessment Coordinator and Assistant Chairs;
- Collected and distribute undergraduate senior exit survey for each major;
- Planned curricular assessment initiatives annually with the School of Business Assessment Coordinator.

#### Accreditation

- Provided data and annual reports to chair in support of maintenance of accreditation; edit and write portions of five-year reports (AACSB for Business and separately, Accountancy);
- Assisted the chair in the evaluation of faculty by providing feedback in formal annual classroom visitations;
- Oversaw the collection and review of syllabi each term for School of Business archives.

### Shared governance activities as Associate Chair

- From 2012 2017, supported faculty in the development of five new minors (Business Analytics, Operations & Supply Chain Mgmt, Human Resources, Marketing, & Management), and coordination of business courses in non-business majors;
- Led and organized twenty faculty volunteers in 2013 in initial online course development training. Prior to this only three online sections were offered by School of Business, within one year, had expanded online offerings to more than twenty-five throughout the year (now in excess of forty per year);
- Responsibility for managing School of Business Textbook Rental, Supplemental Materials, and Course Fees processes and purchases, and support faculty in that process each semester;
- Responsible for managing School of Business operational processes related to Promising Business Scholars Event (sophomore-junior awards), Study Abroad (inbound and outbound), Disability Services;
- Collected and maintained faculty teaching preferences (days, time, rooms)
   collaboratively to provide a schedule that works for our students, but also allows faculty time for research, teaching preparation, and service activities.

### Other Associate Chair activities

Served on the University Council of Chairs, serving as Vice-Chair/Chair-Elect 2018-2019.

### Coordinator, Graduate Business Studies, 2012 – 2019

MBA program with four concentrations (Research, Accountancy, Applied Management, Geographic Information Systems), in three locations (Charleston campus, in Champaign and online) of 115 part- and full-time students; 3-month placement rate (2017): 97%

- Led, developed and implemented strategic planning of operational management of:
  - Recruitment from 43 applications in 2012 to 150+ per year
  - Enrollment consistent growth from 60 to 115
  - Marketing initiatives in alignment with MBA strategic plan:
    - Newspaper
    - Radio
    - Chamber of Commerce
    - Web-based advertising/Digital Media
  - MBA class offerings encourage faculty to qualify for Graduate Faculty standing as program expanded and additional sections were needed
  - Student advising developed forms, predictive schedules, and processes to support more self-advising and more effective communications and planning
  - Alumni and Student Relations added three networking events for alumni with current students per year, created Facebook and Twitter presence
- Collected the data and was lead author of report for initial attainment of First Choice Graduate Program Status in September 2013;
  - renewal review scheduled for September 2019
- Developed and launched MBA Online part-time program of 30+ students;
- Recruited, selected, trained and supervised 15-18 Graduate Assistants each year for the School of Business that serve as Research and Faculty Assistants, Tutors, Supplemental Instruction, and external GA's working in professional business settings;
- Served as Chair of the Graduate Committee and led the 18 26 members of Graduate Faculty in graduate initiatives and MBA program policy;
- Collaborated across campus in development of Professional Science Master in: GIS, Biotechnology and Biochemistry (planned for a later date); Dual Degree MBA with MS in: Cybersecurity, Sustainable Energy, Health Promotion and Leadership, GIS;
- Maintained program data and respond to report requests from internal and external
  constituents including IBHE, AACSB, Council on Graduate Studies, Graduate School
  Dean, School of Business and EIU administration, and ranking magazine surveys (US
  News and World Report, Princeton Review, etc.);
- 2014 Graduate Education Leadership Award in recognition of significant achievements in graduate education, awarded to MBA program by EIU, during my tenure as Coordinator of the program;
- Served on Council of Graduate Studies' sub-committees as assigned such as Commencement Speaker, Scholarship Committee;
- Prepared graduate program report tables for AACSB BSQ and ASQ annual reports.

### **Research Publications**

Sully de Luque, M.F., Wollan, M.L., & Boyi, V. (2019). Beyond the strategies of feedback seeking: A review and initial conceptualization of feedback seeking styles. In L.A. Steelman and J.R. Williams (Eds.), Feedback at Work, pp. 113-139. Springer International Publishing AG, Cham., NY, NY.

Ashford, S.J., Wellman, N., Sully de Luque, M., De Stobbeleir, K.E.M., & Wollan, M. L. (2018). Two roads to effectiveness: CEO feedback seeking, vision articulation, and firm performance. Journal of Organizational Behavior, 39(1), 82-95.

Croonen, E.P.M., Grünhagen, M., & Wollan, M. L. (2016). Best fit, best practice, or stuck in the middle? The impact of unit ownership on unit HR performance. International Entrepreneurship and Management Journal, 12(3), 697-711.

Watson, A., Dada, O., Grünhagen, M., & Wollan, M.L. (2016). When do franchisors select entrepreneurial franchisees? An organizational identity perspective. Journal of Business Research, 69(12), 5934-5945.

Grünhagen, M., Wollan, M.L., Dada, O., & Watson, A. (2014). The moderating role of HR operational autonomy on the entrepreneurial orientation- performance link in franchise systems. International Entrepreneurship and Management Journal, 10(4), 827-844.

Wollan, M.L., Rinefort, F.C., & Petrick, J.A. (2013). The challenge of workplace health and safety in Croatia. Journal of International Management Studies, 8(1), 77-83.

Wollan, M.L. (2013). Chapter 17: Strategies for Managers in Handling Workplace Bullying. In L. Crothers & J. Lipinski (Eds.), Bullying in the Workplace: Causes, Symptoms, and Remedies (pp. 271-290). Routledge/Taylor & Francis, NY, NY. Publication date October 4, 2013.

Wollan, M.L. (2013, May 3). A manager's guide to addressing workplace bullying. Featured article in the Eastern Illinois University Focus on Research Newspaper Special Section, representing Lumpkin College of Business and Applied Management. Charleston Times-Courier/Mattoon Journal Gazette.

Kendrick, S., & Wollan, M.L. (2009). Identifying pre-retirees for bridge employment: Factors that influence post-retirement employment decision. Journal of the North American Management Society, 4(1), 3-18.

Wollan, M.L., Sully de Luque, M.F., & Grünhagen, M. (2009). Motives for helping: Exploring cultural influences on extra-role behavior. Multinational Business Review, 17(1), 99-119.

Wollan, M.L. (2009). Using the LINE®: Integrating economic indicators in the advanced human resource management classroom: Special Issue of Western Journal of Human Resource Management, Spring, 29-33.

Grünhagen, M., Dorsch, M., & Wollan, M.L. (2008). Recall of autobiographical memory: A longitudinal analysis of franchisee experts. International Entrepreneurship and Management Journal, 4(1), 19-33.

# **Research: Recent Conference Papers (while serving in Administration)**

- Ahn, R., & Wollan, M. L. (2020, March). The knowledge sharing-hiding dilemma: A continuum of choices. To be presented at the North American Management Society Conference, Chicago. Distinguished Paper – General Management Award
- Wall, J., & Wollan, M. L. (2018, April). Part-time, on-campus employees' perception of onboarding effectiveness. Presented at the North American Management Society Conference, Chicago.
- Sully de Luque, M. F., & Wollan, M. L. (2015, April). The importance of indirect inquiry in feedback seeking strategies. Presented at the Society of Industrial and Organizational Psychology (SIOP) Conference, Chicago.
- Croonen, E.P.M., Grünhagen, M., & Wollan, M. L. (2014, February). Best fit, best practice, or stuck in the middle? The impact of unit ownership on unit HR performance. Presented to the 28th International Society of Franchising (ISOF) Conference.
- Sully de Luque, M. F., Wellman, N., De Stobbeleir, K. E. M., & Wollan, M. L. (2013, August). Proactive behavior and collective outcomes: CEO feedback-seeking and firm performance. Presented at 2013 Academy of Management Conference, Orlando, FL.
- Watson, A., Dada, O., Grünhagen, M., & Wollan, M. L. (2013, June). When do franchisors select entrepreneurial franchisees? An organizational identity perspective. Presented at the 58<sup>th</sup> World Conference of the International Council for Small Business, Ponce, Puerto Rico, June 20-23.
- Wollan, M. L., Rinefort, F. C., & Petrick, J. A. (2013, February). An emerging economy in the Great Recession: Croatia's quest for workplace health and safety. Proceedings and Paper presented at the North American Management Society (NAMS-MBAA Conference), Chicago, IL. In J. Teahen (Ed.), Proceedings of the North American Management Society, 251-257.
- Hackney, K., Wollan, M. L., & Coker, K. (2012, October). Employee motives behind organizational citizenship behavior: Is competition among them? Proceedings and Paper at the Institute of Behavioral and Applied Management, Nashville, TN. In P. Jacques (Ed.), Proceedings of the Institute of Behavioral and Applied Management, 20, TBD.
- Grünhagen, M., Dada, O., Wollan, M. L., & Watson, A. (2012, May). The moderating role
  of HR operational autonomy on the entrepreneurial orientation-performance link in
  franchise systems. International Society of Franchising Conference, 26, May 17 19, Fort
  Lauderdale, FL

# **Research: Summary of Other Conference Papers**

- Academy of Management coauthored with colleagues (2003, 1998); Symposium (2013)
- Eastern Academy of Management coauthored with colleague (2001)
- European Group for Organizational Studies (EGOS) Colloquium, Ljubljana, Slovenia (2004)
- Industrial Organizational/Organizational Behavior (IOOB) Graduate Student Conf (2002)
- Institute of Behavioral and Applied Management Conference co-authored with MBA candidates (2011 x 3; 2008); co-authored with PhD candidates (2007; Best Paper in HR Division Award; 2006; 2005); self-authored (2005, 1998-2000); with colleagues (2003); Panelist/Symposia (2009, 2008, 2005, 2003)
- North American Management Society Conference (2009)
- Society for Industrial and Organizational Psychology Conference (2011)
- TurningPoint User Conference co-authored with Instructional Tech Staff (2007)
- Western Academy of Management coauthored with dissertation chair (2003)

# **Academic Service and Experience**

## Eastern Illinois University-level Committees

- Assessment Review Committee (2019 2020)
- Summer School Coordinating Council (2019 present)
- Plantworx (2019 present)
- Online Board (2013 2019)
- Council of University Planning and Budgeting (2016 2019)
  - Chair (2018 2019)
  - Executive Council (2016 2019)
  - Sub-committee for Business Affairs (2016 2017, 2018 2019), for President's Area (2017 – 2018)
- Enrollment Management Advisory Committee, folded into EWorxs (2016 2018)
- Provost/VPAA Search Committee (2016 2017)
- Council of Chairs (2013 2019)
- Textbook Rental Service Advisory Committee (2006 2008, 2014 2019)
- Literacy in Financial Education (LIFE) Advisory Board (2013 2016)
- NCA Self-Study 2014 Ambassador for School of Business (2013 2014)
- Office of Student Disability Services Committee (2013 2016)
- Prior Learning Advisory Committee (2014 2016)
- Web@ (Women Exploring Business and Technology Faculty-Student Club), Faculty Advisory Board (2011 – 2014)
- Achievement and Contribution Awards Committee (2008), Chair (2009)
- EIU Recruitment & Retention Group (appointed by Provost Lord) (Jan May 2013)
- Faculty & Staff Fundraising Campaign, School of Business Captain (2012 2013)
- Intercollegiate Athletic Board (2008 2009, 2010 2011)
- Honors Council (2006 2009)
- Tuition and Fees Committee (2010 2011)

# Eastern Illinois University Lumpkin College-level Committees

- LCBT Executive Team (2019 present)
- LCBT (previously LCBAS) Administrative Council (2013 present)

# Eastern Illinois University Graduate School Committees

- Professional Science Masters Interdisciplinary Board (2013 2019)
- Council of Graduate Studies Scholarships Committee (2014 2019)
- Graduate School Commencement Selection Committee and Alternate (2013 2016)
- Graduate School Sponsored GA Steering Committee (2014)

# Eastern Illinois University Curriculum-Related Committees

- Lumpkin College Curriculum Committee, Ex Officio Member (2019 present)
- School of Business Curriculum Committee, Ex Officio Member (2013 2019)
- Lumpkin College Business & Applied Sciences Undergrad Learning Goals (2013 2014)
- Professional Science Masters in Geographic Information Services Board (2013 2019)
- Master of Science in Sustainable Energy Board (2013 2019)
- Master of Science in Biotechnology and Biochemistry (2016 2019)

### **EIU School of Business Committees**

- Faculty Council (2012 2019)
- Graduate Committee (2008 2010, 2011 2012; Chair: 2012 2019)
- Recruitment and Retention Committee, Ex Officio (2013 2019)
- Strategic Planning Committee (2010 2019)
- Admission Appeals Committee (2013 2016; admission to SoB removed in 2016)
- Student Issues Committee (2005 2006)
- Technology and Resource Committee (2006 2008), Chair (2007 2008)

#### **EIU School of Business Search Committees**

- Director of Administration, Chair (2010)
- OB/HR Faculty (2007 2008)
- Finance Faculty (2006 2007)
- Law Faculty (2006, 2009 2010)
- Strategy/International Faculty (2005)

### Touro University International, College of Business Faculty Leadership

- Human Resource Management Course Review Committee Chair (2005)
- General Management Course Review Committee Chair (2004 2005)
- PhD Course Materials Review Committee Chair (2003 2004)
- Management Curriculum Sub-Committee Evaluation Chair (2003 2004)
- Training Coordinator for New Faculty and Graduate Assistants (2003 2004)
- HR Certification Committee (2004 2005)
- BSBA Curriculum Assessment Committee (2004)
- PhD Curriculum & Student Assessment Committee (2004)
- PhD Curriculum Evaluation (2003)

#### Student – Oriented Service

- MBA Association Adviser (2012 2015)
- Society for Human Resource Management, Chapter Co-Adviser (2005 2008, 2012)
- Honors College Mentor to Presidential Scholar (2006 2010)
- National Association of Women MBA's Case Competition Judge (2007)
- Clemson University Study Skills Faculty for College of Business (2000 2002)
- University of Nebraska-Lincoln Grade Appeals Faculty Committee (1998 2000)

# **MBA Students mentored into PhD programs**

- Eric Arseneau (2011 2015): Oklahoma State University, Entrepreneurship; tenure-track faculty at Florida Gulf Coast University (Fall 2015)
- Kaylee Hackney (2012 2017): Florida State University, Management Organizational Behavior; tenure-track faculty at Baylor University (Fall 2017)
- Ivana Milosevic (2010 2014): University of Nebraska, Management Organizational Behavior; tenure-track faculty at Univ of Wisconsin-Oshkosh (Fall 2014)

# **PhD Research Supervised**

### Doctoral Dissertation Chair/Committees, Touro University International

- Dr. Sharon Kendrick (June 2007). Bridge employment: Making the connection with preretirees' needs, wants and goals. (Chair)
- Dr. Jack Hughes (February 2006). Inherited trust: The influence of felt trustworthiness on trust in a third party. (Committee)
- Dr. Ken Sherman (March 2005). Eldercare and workplace productivity: An adaptation analysis. (Committee)
- Dr. Beverly Downey (February 2005). Unity of command: Impacts of multiple supervisors in cross-functional working environments. (Chair)
- Dr. Michael Garmon (December 2004). The relationship between organizational learning, culture, image, identity, and identification: An empirical study. (Chair)
- Dr. Robert Muretta (September 2004). Exploring the four sources of self-efficacy. (Committee)
- Dr. Larry Banks (March 2004). Brick, click, or brick and click? A comparative study on the effectiveness of content delivery modalities for working adults. (Committee)

# **Masters Research Supervised**

### MBA Research Option Thesis, Eastern Illinois University

- Mr. Joshua Wall (Spring 2017 Spring 2018). Socialization and Training Effectiveness Impacts on Commitment and Intentions to Turnover of Short-term College Student Employees.
- Ms. Jill Fickes, RN (Spring and Fall 2015). Clinical Quality Management and Improvement Model: Outpatient Diabetic Care.
- Ms. Kaylee Hackney (Spring and Fall 2012). Competition: A Fourth Motive for Organizational Citizenship Behavior?

## MBA Independent Study, Eastern Illinois University

- Ms. Ran Ahn (Fall 2019). Self-efficacy's influence on knowledge sharing of entry-level employees.
- Ms. Carolyn Thomas (Spring 2014). Generational diversity in workplace teams.
- Ms. Erika Beverage (Spring 2014). Money Smart for older adults: Role of marketing and commercial messages in fraud detection.
- Mr. Tyler Hoke (Spring 2012). Predicting the targets of organizational citizenship behaviors: Matching motives and work-setting.
- Ms. Jackie Alexander (Spring 2011). Corporate messages: Are recruiting and marketing messages different?
- Ms. Nicole Goddard (Spring 2011). Is your employment for love or money? Engagement at work: It matters.
- Ms. Carly McCrory (Spring 2011). The Office at your office: Head of the committee against workplace bullying.
- Mr. Dereje Abebe (Fall 2010). Antecedents and consequences of organizational identification.
- Ms. Ann Rollinson (Spring 2010). Small business mentoring.
- Mr. Eric Arseneau (Spring 2010). Entrepreneurial delegation abilities.
- Ms. Kathryn Acker (Spring 2007). Motives and targets of organizational citizenship behavior.

### **Professional Service: Editorial and Review**

Editor, Journal of Behavioral and Applied Management (2014 – 2016) Associate Editor, Journal of Behavioral and Applied Management (2012 – 2014) Editorial Review Boards:

- Journal of Behavioral and Applied Management (1999 2016)
- Journal of Leadership and Organizational Studies (2008 present)

Ad hoc reviewer: Journal of Managerial Issues (2000 – 2015), Journal of Small Business Management (2003 – 2015), Career Development International (2004 – 2006)

Promotion and Tenure-reviewer, Dr. Chia-Jung Lin to Associate Professor, Robert Morris Univ (1/2014)

# **Professional Service: Community Leadership**

Central East Alcoholism and Drug (CEAD) Council, Board of Directors, 2011 – present Central East Alcoholism and Drug (CEAD) System, Board of Directors, 2012 – present Central East Alcoholism and Drug (CEAD) Executive Council, 2019 - present East Central Illinois – Human Resource Association: 2006 – present, Liaison with EIU SHRM Panther Club (Athletic Boosters) Executive Board, Fundraising Committee, 2009 – 2012

# **Professional Service: Leadership and Activities**

Academy of Management 1997 – present; Reviewer 2003 – 2006 American Production and Inventory Control Society 1992 – 2004 American Psychological Association 2004 – present Beta Gamma Sigma 1997 (Gonzaga University) Eastern Academy of Management Reviewer 2001 – 2002; Recognized as an Outstanding Reviewer 2001

**Institute of Behavioral and Applied Management** 1998 – present; Immediate Past President 2007 – 2009, President 2005 – 2007, Program Chair/Vice President 2003 – 2005, Division Co-Chair, Student Papers 2001 – 2003, Proceedings Editor 1999 – 2001, PhD Student Representative 1998 – 1999, Board Member 1998 – 2009, Reviewer 1998 – 2008, 2011, Session Chair 1998 – 2001, Discussant (8) 1998 – 2012, Panelist/Facilitator (6) 2003 – 2012

International Communication Association 1998 – 2001
International Western Academy of Management Reviewer 2000, 2002
Midwest Academy of Management 1998 – 2000; Doctoral Consortium 1998, 1999
Society for Human Resource Management 1992 – present
Society of Industrial/Organizational Psychology 2002 – 2011; Reviewer 2010
Western Academy of Management 1998 – 2004; Reviewer 1999 – 2006, 2010,
Session Chair 1999, Doctoral Consortium 1998, Junior Faculty Consortium 2003, Local
Arrangements Committee 2003

### **Honors and Awards**

#### Research

- 2020 Distinguished Paper General Management Award, North Amer Mgmt Society
- 2012 Best Paper Award, International Society of Franchising (ISoF)
- 2009 Best Overall Paper on Conference Theme, MBAA Int'l, sponsored by McGraw-Hill/Irwin
- 2009 Distinguished Paper Award for Conference Theme, North American Management Society
- 2007 Human Resource Management Division Best Paper, Institute of Behavioral and Applied Mgmt
- 2001 Eastern Academy of Management, Outstanding Reviewer
- Faculty Research Grants, School of Business, EIU
   2012 (\$450), 2011 (\$450), 2010 (\$500), 2007 2009 (\$750 each), 2006 (\$1050)

## Research-Related Teaching

- 2011 Outstanding EIU Graduate Faculty Mentor Nominee (nom. McCrory, Goddard & Alexander)
- 2010 Outstanding EIU Graduate Faculty Mentor Nominee (nom. Arseneau & Rollinson)
- 2008 Outstanding EIU Graduate Faculty Mentor Nominee (nominated by Milosevic)

## **Teaching**

- 2011 EIU Achievement & Contribution Award in Teaching
- 2011 Special Recognition of Teaching Excellence Award, EIU School of Business
- 2009 Special Recognition of Teaching Excellence Award, EIU Sch of Bus (\$500 prof dev grant)
- 2007 Faculty Excellence Award in support of Non-Traditional Students, EIU Sch of Cont Ed
- 2006 Excellence in the Use of Technology Award, Lumpkin College of Business & Applied Sciences
- 2006 Outstanding Teaching Award, EIU School of Business (with \$1,000 prof development grant)
- 2004 GetEducated.com's "Best Distance Learning Graduate Schools, Business and Management 2004", recognizing Touro University International's HR graduate program for regionally accredited universities offering on-line programs [ranked 4<sup>th</sup>; at the time, I was the only HR faculty member from 2003 – 2004]
- 2002, 2004, 2006 Who's Who Among America's Teachers
- 2000 Certificate of Recognition for Contributions to Students, Parents Association and the Teaching Council of the University of Nebraska-Lincoln

#### Service

- 2007 EIU Achievement & Contribution Award in Service
- 2007 Outstanding Service Award, EIU School of Business (\$900 professional development grant)

### Other

- 2019 (April) Faculty Member of the Month, Graduate Student Advisory Council
- 2014 Graduate Education Leadership Award in recognition of significant achievements in graduate education, awarded to MBA program by EIU, during my tenure as Coordinator of the program
- 2012 EIU Students' Distinguished Faculty Award for Distinguished Academic Excellence (nom. Goddard, Alexander, Hackney, D'Mello)
- 2009 Outstanding Balanced Contribution Award, EIU School of Business (with \$1000 professional development grant)
- 2006 Lumpkin College of Business and Applied Sciences, Technology Planning, Implementation and Evaluation (PIE) Grant (\$3,620; first author)
- 1997 Graduated in the Top 5 of MBA class (of 30)
- Presidential Scholar (1 of 5), four years undergraduate tuition and fees

# **Teaching Experience**

## Undergraduate

- Organizational Behavior
- Principles of Management; Principles of Supervision; Management and Organizational Behavior
- Principles of Leadership
- Human Resource Management
- Employee Staffing and Development
- Advanced Human Resource Management: Compensation and Governance
- Human Resources and the Law
- Capstone in Human Resource Management
- Management Seminar (Capstone Senior Course)
- Strategy and Policy (Capstone Senior Course)

#### Graduate: MBA

- Organizational Behavior & Group Dynamics
- Strategic Leadership
- Strategic Human Resource Management
- Human Resource Management
- HR Selection, Training and Development
- Advanced Human Resource Management
- International Business

### Graduate: PhD

- Research in Management
- Organizational Studies I
- Contemporary Micro-Organizational Behavior
- Organizational Communication
- Dissertation Proposal Seminar

## **Teaching Evaluations**

(means on a 5.0 scale; means of medians of the 8 required questions at EIU, n = 43)

2000 - 2002, 2005 - 2013 (63 traditional sections, 18 MBA, 45 BSBA)

- Instructor's apparent knowledge: 4.76; 4.94
- Instructor interest/enthusiasm: 4.73
- Syllabus stated expectations: 4.71; 4.95
- Instructor prepared/organized: 4.70; 4.91
- Effective communication skills: 4.70; 4.98
- Effective presentation and class time: 4.66; 4.90
- Instructor availability: 4.64; 4.88
- Instructor responsive to students: 4.62
- Material up to date and relevant: 4.61; 4.87
- Encourage/interests students: 4.57; 4.86
- Justice of grading practices: 4.36

## 2003 - 2005 (39 on-line sections, 17 PhD, 6 MBA, 16 BSBA)

- Professor is knowledgeable: 4.71
- Professor was responsive: 4.70
- Professor was accessible: 4.69
- Course relevance to my educational goals: 4.66
- Course challenged me intellectually: 4.65
- Topics coordinated and logical: 4.62
- Materials and cases relevant to course objectives: 4.62
- Reading material was useful: 4.57

## **Invited Speaker**

- Panelist, Water Quality Association (2018), "Feedback and Feedback-Seeking Behavior in Employee-Manager Relationships", Lisle, IL
- Session Speaker, Illinois Higher Education Consortium on Human Capital Conference (2015), "Higher Education as a Context for Workplace Bullying: An Action Plan for Human Resource Professionals"
- Session Speaker, Bridging Voices in our Community: Bullying Conference at EIU:
  - o "Bullying in the Workplace: Prevention and Intervention within your Organization" (2014)
  - o "Supporting the Organization to Prevent and Address Bullying in the Workplace" (2013)
- Speaker, Executive Club of Champaign (IL) Women Executives (2013), "Global Business Etiquette" with Dr. Heather Jia
- Co-Presenter, Women Exploring Business and Technology (2012), "Dressing Professionally on a Budget" with Dr. Kathryn Shaw
- Speaker, East Central Illinois Human Resource Association:
  - "Am I Being Disrespectful? Managing Across Generations of Employees". With Dr. James
     M. Sysko and Nicole M. Goddard (MBA candidate; 2012)
  - "Internships and Your Workplace: Win-Win Opportunities" with Ms. Renee Stroud (2014)
- Guest Lecturer "HR Practices in Retailing" at Southern Illinois University-Edwardsville (2x) and Clemson University
- Speaker, "Resumes", "Interviewing", "Planning and Developing a Career", "Is an MBA in your Future", "Pathways to PhD" at Delta Sigma Pi (Clemson and EIU), Kappa Omicron Nu (EIU), Honors College (EIU), American Marketing Association (EIU), Athletic Department (EIU), Graduate Student Advisory Council (EIU)

# **Non-Academic Work Experience**

Director of Business Services, 1998 – 1999

Nebraska [Political] Party, Lincoln, NE

Provided support to the Executive Director and State Chairman with debt structuring, staffing, payroll for 31 employees, budgeting (annual contributions of \$400,000), account and office management, supervised five interns, prepared Federal Election Commission financial reports, Nebraska Accountability and Disclosure Commission, State Central Committee, and other internal reports as needed. Business Manager for the Midwest Leadership Conference 1999 with all financial support for registration, contracts, insurance, and related vendor agreements.

#### **Business Manager**, **1995 – 1997**

Internet Xpress, Inc. Colville, WA

Provided assistance to an Internet Service Provider (ISP) with 800 customers, sales of \$200,000, in all facets of small business start-up and development – strategic planning, marketing strategy, resource and operational allocation, providing client billing services, prepared financial statements, assisted with transition of partner buyout/ownership orientation.

Clerk Typist 2/Special Management Unit, 1996 – 1997 Dept of Corrections, Airway Heights, WA

Loan Administrative Representative – Audit Clerk for Dealer Banking Services, 1994 - 1996 Wells Fargo Bank (previously First Interstate Bank), Spokane, WA

**Credit Manager, 1993 – 1994** 

Norwest Financial, Coeur d' Alene, ID